



Key and Current Health Policy Issues in Canada

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Some (very) recent history

- Since 2000:
 - 2 national and 5 provincial reports on reforming health care system
 - 3 federal-provincial accords (2000, 2003, 2004)
- September 2004 First Ministers Meeting:
 - Additional \$18 billion over 6 yrs
 - Most part of the Canada Health Transfer
 - Establishment of medically acceptable wait times
 - Agreement by provinces to report to their citizens progress in meeting targets

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Where else can we look for key issues?

- Listening for Direction II: A National consultation with decision-makers and researchers
- Research – funding agencies and peer-reviewed output
- Media reports, political platforms, stakeholder positions
- Different answers from different sources but there is considerable consensus on several broad policy issues



Common themes for health reform (Fooks and Lewis, CPRN, 2002)

- Population health/illness prevention
- Financing the health care system
- Primary care reform
- Regionalization of service delivery
- Pharmaceutical policy (costs and access)
- Health human resources (planning)
- Measuring quality (and information systems)
- Governance and accountability mechanisms
- Home care



“Core” Health Policy Issues

- The policy issues are interconnected
- Highlight 3 core issues:
 - Health Human Resources
 - “Privatization” and what is meant by it
 - Waiting



Health Human Resources

- Human resources: the key health care input
- HHR encompasses a huge cluster of issues.
- Workforce vs workplace (Dault, Lomas, Barer 2004)
- Workforce issues include:
 - Predicting future number and mix of professionals
 - New credential requirements
 - Inter-professional training and working
 - Regulation of scopes of practice and entry to practice



Health Human Resources

- Workplace issues include:
 - Quality of worklife (workload, safety)
 - Inter-professional collaboration (supportive structures)
 - Leadership and professional development
 - Work-life balance (younger providers)



Health Human Resources

- What is the issue?
 - Aligning HHR with health services and reforms thereof
 - Aligning health services with population health needs
- Proposals
 - Planning that is coordinated nationally, across professional lines, across government departments
 - Planning that is based on population health needs



Health Human Resources

- What has been done (at the provincial level)
 - Increase in educational seats (especially in nursing)
 - Recruitment and retention bonuses and programs for under-serviced areas
 - FMM 2004: commitment to involve health care providers in these reforms
 - Increasing research and advocacy linking HHR and quality, outcomes, patient safety



“Privatization”

- Term is used frequently, but to mean different things.
- Confusion:
 - **Financing** and **delivery** are the two basic functions of a health care system
 - Private delivery can be **for-profit** or **not-for-profit**
- Issue: Will increased private involvement improve our health care system?



Financing

- Current split is about 30% private, 70% public
- Common argument is that to improve health care we need to tap more private sources
- Reform ideas:
 - User fees (distributional implications)
 - Privately financed parallel tier (resource implications)
- Little movement on these proposals



Financing: Reverse Arguments

- For services outside “medically necessary hospital and physician services” there is a significant component of private financing.
- De-insurance as we make greater use of drugs, home care, long-term care, diagnostics
- Much discussion about expanding publicly financed coverage of these areas.
- What has been done (FMM 2004):
 - Agreement to cover short-term home care by 2006
 - Develop options for catastrophic drug coverage



Delivery

- Private delivery is the current Canadian norm
 - Hospitals (not-for-profit private organizations)
 - Physicians (most are for-profit “small businesses”)
 - Laboratory, long-term care (growing presence of for-profit corporations)
- Proposals to increase role of for-profit companies:
 - Contracting out of “hotel” services (laundry, food)
 - Contracting out of surgical services
 - Financing major construction (P3s)



Delivery

- In short, most “privatization” proposals involve a shift from non-profit to for-profit
 - More choice/freedom
 - Competition
- (US) Evidence suggests for-profit health care is associated with poorer outcomes
- What has been done:
 - For-profit delivery continues in pockets (e.g., home care, MRIs, some surgeries)
 - Large scale shift is unlikely



Waiting

- An output issue rather than a “core” issue
- It is Canadians’ main concern
- Issue: more organized, consistent approaches to measuring and managing wait times
- Activity on many fronts:
 - FMM 2004: Agreement to continue reporting indicators
 - Many “local” initiatives to better measure and manage



Implementing Change

- Very easy to identify areas for change
- Much work on identifying improvements (reform ideas)
- Often very difficult to implement these changes



Why is implementation difficult?

- Complexity
- Diversity of opinion on how to proceed
- Health care is labour-intensive – change affects people's jobs and incomes
- Change is especially difficult in a stretched system



Why is implementation difficult?

- Accountability
 - Responsibilities to implement change are shared, often unclear
- Evidence for decision-making
 - Lots of research activity in the areas we know are important
 - Lack of administrative data
 - Producing the evidence that decision-makers need to act on remains a challenge





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